RECOMMENDATIONS

1. The most important recommendation is that we continue to obtain the assistance of CPP, other members of his staff, and PP chiefs of area divisions, but more systematically than in the past. I suggest, therefore, that we ask CPP to staff out as an intrinsic part of the duties of certain members of his staff, the preparation of advice and materials for OZR/OS/PP. With this system at work, PP Staff officers, in regular consultation with area desks or in meetings of PP Staff and the area division CPP's, can give us coordinated support. The coordination would perhaps serve also to keep the PP officers in the operating divisions more alive to training possibilities.

Decision as to the central point for across-the-board decisions would, as you have indicated, rest with CPP. From a look at the present PP Staff chart, Mr. ███████████, Chief of Plans and Review Division, seems the logical candidate. In his division, Mr. ██████ (Plans) can help in providing priorities related to general plans for the year; Mr. ██████ (Review) can ask area specialists to pinpoint case history material for PP Staff division chiefs to approve for CPW use. In the Psychological Division, Mr. ██████████ (Propaganda) is a key point and Mr. ████████ (Media), an "omnibus." Mr. ███████████ (PAO) has already indicated that he considers assistance to training one of his responsibilities; Mr. ███████ (RAD) has practiced this principle; Mr. ████ (PMO) has delegated this task to Mr. ██████████. (Converting Mr. ████ to our cause is desirable but by what type of evangelism?)

In asking for a "system," I urge that direct calls for ad hoc aid, generously supplied in the past and certain to be occasionally required in the future, not be ruled out.

2. Secondly, I recommend that CPP review the attached draft program. In this process, special attention is invited to:

a. **Objectives**

A recommendation, in itself, to meet item one of "major weaknesses."

b. **Speakers suggested**

These "candidates" have not been approached. Changes can, therefore, be made.

The program, you will note, takes into account item no. 6 of the list of "weaknesses," too much past reliance on PP Staff lecturers, and provides remedy for item no. 4 of the same list, too little time for study.

The "system" for selecting speakers should follow from recommendation one above or 3 below (as well as review

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c.   Practical Work

OA's are used in the draft exercises in lieu of case history material. The case history, provided by C/SE/PP and C/PAG/PP Staff will not be ready for use by 8 September.

3.   With regard to item 3 on the list of "weaknesses," the lack of case history material, I recommend that the following sources of material be discussed with CPP when the need for a system is mentioned:

a.   Written reports by PP operational officers on their return from field assignments.

b.   Regular selections of case histories in the PP Staff reviewing process. (As suggested above, selections should have clearance with a PP Staff division chief for suitability, and with an area division or branch CPP, for approval for our use.)

c.   Materials prepared in FI de-briefings (Mr. ████████ and in FI reports (RQM/RC, Mr. ████████).

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Similarly, I suggest that you also mention to CPP the desirability of a regular system for letting us know of available returning officers best able to give oral presentations on recent experiences.

4.   Before a new OTR catalogue is published, not only will objectives have to be reviewed, but along with them the pre-requisites for admission. Therefore, in discussions with CPP on the program ahead, I suggest that his views be asked on the following criteria for admission:

a.   CS personnel, GS-11 through GS-15.

b.   Prior completion of "Communist Party Organizations" and "Operations Course." (Completion of "The Denied Area Seminar" would also be desirable.)

c.   Acceptability to the PP Staff.

It is unrealistic to assume that these criteria can be imposed immediately; however, they might serve as a guide even during a period of reviewing requirements.